



# **Exercise 2.D: Cash Flow Simulation - Handling a Delayed Payment**

**Concept Focus: Decision-Making & Cash Flow Resilience**

**Format: Individual Work + Group Discussion**

**Duration: 10 minutes**

**Purpose:** Work through a case study: delayed client payment - adjust your plan.

Even the best plan can go off track when a client pays late. This simulation helps you test your plan's flexibility and practice quick, smart responses to cash gaps.

**Scenario:** You are a freelance designer who expected €1,000 from a project in Month 1. The client delays payment until the end of Month 2.

**Your expenses remain the same, and you still need to pay for materials and subscriptions.**

**Task:** Adjust Your 2-Month Plan

**Step 1:** Update Your Budget (5 min)

Fill in the "Old Balance" column using the expected monthly balance from **Exercise 2.A. Step 4**. Then move the €1,000 income from Month 1 to 2.

Record your new monthly balances:

| Month   | Old Balance (€) | New Balance (€) | Difference (€) |
|---------|-----------------|-----------------|----------------|
| Month 1 |                 |                 |                |
| Month 2 |                 |                 |                |

**Step 2:** Identify the Problem (5 min)

- What happens to your cash flow in Month 1?

Reply:

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*Let's Reflect - **Plan, Analyse and Act slide***

- Do you have enough liquidity to cover essential costs?
- Which bills or expenses could be postponed safely?

*Brainstorm realistic actions to handle the delay, such as:*

- *Negotiate partial payment or deposit.*
- *Delay non-essential expenses (marketing, materials).*
- *Use savings buffer or short-term freelance work to cover the gap.*
- *Adjust next month's pricing to compensate.*

Write down at least two strategies you could apply:

1. 

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2. 

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